

<b>WACC GLOBAL BUDGET (CAD)</b>	<b>2020 Actual (Draft)</b>	<b>2019 Actual (Audited)</b>	<b>YOY Increase/ (decrease)</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>2023 Budget</b>
<b>Programme &amp; Projects Funding</b>	<b>\$1,921,758</b>	<b>\$2,015,315</b>	<b>(\$93,558)</b>	<b>\$3,090,949</b>	<b>\$2,405,758</b>	<b>\$2,411,238</b>
<b>Grants &amp; Contributions</b>	<b>\$1,815,388</b>	<b>\$1,785,648</b>	<b>\$29,740</b>	<b>\$3,004,970</b>	<b>\$2,319,779</b>	<b>\$2,325,260</b>
Bread for the World (DIP/CAP)	495,288	646,821	(\$151,532)	1,284,799	1,004,772	1,004,772
Bread for the World (Core)	710,776	697,130	\$13,646	685,400	685,400	685,400
Small Project Partners (DIP/CAP)	253,775	130,039	\$123,736	428,266	334,924	334,924
Waldensian Church (OPM)	73,835	168,041	(\$94,206)	100,000	100,000	100,000
GMMP Funding (being raised)	160,230	23,176	\$137,054	317,142	-	-
PWRDF Grant	38,609	15	\$38,594	41,875	43,131	44,425
ELCA Grant	70,504	107,158	(\$36,654)	135,488	139,552	143,739
United Church of Canada	8,000	10,000	(\$2,000)	8,000	8,000	8,000
Canadian Government Summer Jobs	4,370	3,268	\$1,102	4,000	4,000	4,000
<b>Self-Generated Income</b>	<b>\$106,369</b>	<b>\$229,667</b>	<b>(\$123,298)</b>	<b>\$85,979</b>	<b>\$85,979</b>	<b>\$85,979</b>
Investment & Rental Income	58,733	201,566	(\$142,833)	58,979	58,979	58,979
Membership Income (Regions)	3,050	8,689	(\$5,639)	10,000	10,000	10,000
Media Subscription Fees	79	1,012	(\$933)	1,000	1,000	1,000
In-kind & Other Donations	15,522	16,763	(\$1,240)	16,000	16,000	16,000
Realized Gains & Losses	28,985	1,637	\$27,347	-	-	-
<b>Programme &amp; Projects Costs</b>	<b>\$2,191,781</b>	<b>\$2,399,046</b>	<b>(\$207,265)</b>	<b>\$3,287,696</b>	<b>\$2,620,271</b>	<b>\$2,639,498</b>
<b>Direct Project Costs</b>	<b>\$1,650,312</b>	<b>\$1,720,751</b>	<b>(\$70,439)</b>	<b>\$2,812,293</b>	<b>\$2,135,268</b>	<b>\$2,145,575</b>
DIP/CAP	758,269	893,144	(\$134,875)	1,713,066	1,339,696	1,339,696
GMMP	160,302	23,176	\$137,126	317,142	-	-
PWRDF	38,609	15	\$38,594	41,875	43,131	44,425
ELCA	70,504	107,158	(\$36,654)	135,488	139,552	143,739
OPM	73,835	168,041	(\$94,206)	100,000	100,000	100,000
Other Projects	24,740	-	-	-	-	-
Staffing	524,053	529,217	(\$5,165)	504,723	512,888	517,716
<b>Operating Programme Costs</b>	<b>\$541,469</b>	<b>\$678,295</b>	<b>(\$136,826)</b>	<b>\$475,402</b>	<b>\$485,004</b>	<b>\$493,923</b>
Administration	8,540	14,152	(\$5,612)	11,746	12,099	12,462
Public Outreach	40,520	40,062	\$458	20,908	21,505	22,120
Amortization	12,620	16,148	(\$3,529)	8,050	6,750	6,750
Dues & Subscription	4,253	3,435	\$818	5,516	5,681	5,852
Insurance	18,105	8,527	\$9,578	8,758	9,021	9,292
Interest & bank charges	6,832	8,487	(\$1,655)	8,752	9,014	9,285
Janitorial Maintenance	11,847	12,720	(\$873)	5,440	5,603	5,771
Audit, Legal & Professional fees	40,758	69,754	(\$28,996)	31,905	32,862	33,847
Rent and utilities	87,300	104,995	(\$17,696)	55,300	56,959	58,668
Wages & Contract Services	296,573	299,496	(\$2,923)	285,590	290,183	292,516
Telephone and internet	4,127	4,821	(\$694)	4,635	4,774	4,917
Travel and accomodation	1,814	34,867	(\$33,053)	16,153	16,638	17,137
Governance Expenses	8,181	60,830	(\$52,649)	12,650	13,915	15,307
<b>Surplus/(Deficit)</b>	<b>(\$270,023)</b>	<b>(\$383,731)</b>	<b>\$113,707</b>	<b>(\$196,747)</b>	<b>(\$214,513)</b>	<b>(\$228,260)</b>
WACC CA Reserves Drawdown	46,977	(\$54,612)	\$101,589	96,285	\$100,372	100,372
WACC UK Reserves Drawdown	223,047	212,958	\$10,089	100,462	114,141	127,888
<b>Revised Surplus/(Deficit)</b>	<b>\$0</b>	<b>(\$225,385)</b>	<b>\$225,385</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>