GOVERNANCE AND MANAGEMENT

Approved by the Board

September 2021

General

- 1. WACC's activities are governed by its:
 - a. Memorandum and Articles of Association (UK), and
 - b. Letters Patent (Canada)
- 2. WACC operates two companies, each called the World Association for Christian Communication, one registered in the UK and one in Canada.
- 3. Each Company has a Board of Directors.

Board of Directors

- 4. The Boards of Directors are the highest authority in WACC's structure.
- 5. The WACC UK Board consists of:
 - a. One Director nominated by each of WACC's eight regions, and appointed by the past Board.
 - b. A President elected by WACC organizational members,
 - c. A Treasurer elected by the Board,
 - d. The General Secretary appointed by the Board, and
 - e. A Director resident in England & Wales elected by the Board.
- 6. The WACC Canada Board consists of:
 - a. The President and Treasurer of the WACC UK Board,
 - b. The General Secretary,
 - c. The current President of WACC North America
 - d. A Director resident in Canada elected by the WACC UK Board
- 7. The Boards have the authority to delegate specific responsibilities.

Officers

- 8. The Officers of WACC are the President, two Vice Presidents, the Treasurer and the General Secretary.
- 9. The two Vice Presidents are elected by the Board from among the Directors.

10. The Officers collectively serve as WACC's personnel and salaries committee, and set the salary levels and decide the annual cost of living adjustments to salaries.

Staff

- 11. The General Secretary is WACC's Chief Executive Officer and is a Director exofficio.
- 12. The General Secretary is the liaison between the Board and the staff and is responsible for directing the staff in the implementation of policies established by the Board.
- 13. The General Secretary appoints all staff, assigns responsibility and may delegate authority.
- 14. Permanent employees are either directly managed by the General Secretary or report to a senior member of staff who is managed by the General Secretary.
- 15. Temporary employees report to a designated member of staff.

Performance Reviews

- 16. A review of each employee's job performance is undertaken at least once each year. This is undertaken jointly by the employee and his or her immediate supervisor.
- 17. The review provides an opportunity for the employee to receive feedback on the standard of his or her work, to identify needs for training and development, and to agree objectives for the coming period. It is an opportunity for an employee to raise issues, discuss working relationships, and to identify aspirations.
- 18. A review will normally be conducted within one month of the employee's anniversary date. The results of such a review will be used to determine progression through the WACC salary scale.
- 19. A review will also be conducted at the end of the probationary period and within six months of a major change in job responsibilities. A review may be conducted at any other time at the request of the employee, or his or her supervisor.
- 20. A written record of the review will be completed by the supervisor. It will be reviewed and signed by the employee, and by the supervisor, and then forwarded to the General Secretary for review. The record will be retained in the employee's personnel file.